

# UNIVERSITATEA "ALEXANDRU IOAN CUZA" din IAȘI PER LIBERTATEM AD VERITATEM

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### FIŞA DISCIPLINEI

1 D	ate despre pre	nara	m		-	IŞA DISCIPLINEI				
	Instituţia de îr			Uni	vers	sitatea "Alexandr	u lo	oan C	uza" din laşi	
	Facultatea		•							
1.3 Departamentul				Facultatea de Economie şi Administrarea Afacerilor  Management, Marketing şi Administrarea Afacerilor  ✓						
1.4 Domeniul de studii				Business Administration						
1.4 Domeniul de studii 1.5 Ciclul de studii				enţă		<u>.                                      </u>				
	Programul de		lii / Calificarea			s Administration				
2. D	ate despre dis	laisa	ină	•						
O 4 Danumina a dia sindina:			Man	agen	nent				~	
2.2	Titularul actività	áţilor	de curs	Prof.	.univ	.dr. Daniela-Tatia	ına	Aghe	eorghiesei	
2.3	Titularul actività	áţilor	de seminar			a Chiţac				
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	ı <b>mpui totai es</b> Număr de ore		<u> </u>	estru 4	şı a	ctivităţile didacti		2	3.3 seminar/laborator	2
	Total ore din pl		<u> </u>		•	din care: <b>3.5</b> cu		28	3.6 seminar/laborator	28
	<u> </u>			1 20		uiii care. <b>3.3</b> cui		28	3.0 Seminar/laborator	28
	ribuţia fondul		•							•
Studiul după manual, suport de curs, bibliografie şi altele						23				
Documentare suplimentară în bibliotecă, pe platformele electronice de specialitate și pe teren 23						23				
Preg	jătire seminarii	/labo	ratoare, teme	, refer	ate,	portofolii şi eseuri				10
Tuto	riat									9
Exar	minări									4
										0
Alte	activităţi									
3.7	Total ore studiu	indi	vidual							69
3.8	Total ore pe sei	nest	ru							125
3.9 Numărul de credite							5			
	econdiţii (aco		nde este cazu	ıl)						
4.1	De curriculum		-							
4.2	De competenț	e	-							
E C.	anditii (aaala :	unda								
5. Co 5.1	De desfăşura					in the case of onl	ine	teach	ning activity - lanton/compute	 ar Inter
5.2 De desfăşurare a				in the case of online teaching activity - laptop/computer, Inter- in the case of online teaching activity - laptop/computer, Inter-						
٥.٤	seminarului/la		torului			in the case of onl	ше	leaci	ші аспуцу - іартор/сотірит	zi, ilitel
6. Co	ompeten <u>t</u> e spo	ecific	ce acumulate							

# Competențe profesionale C1 – Gathering, processing and analysing information about external environment – firm/organization interaction (1.5 credits) C2 – Assistance for administring the entire firm/organization (1 credit) C3 – Administring the activity of a subdivision within the structure of the firm/organization (2) credits) C4- Assistance in human resource management (0.5 credits) Competențe transversale 7. Obiectivele disciplinei (reieşind din grila competenţelor specifice acumulate) 7.1 Objectivul general Main objective: To acquire the theoretical and methodological elements of management 7.2 Objectivele specifice After successfully finalizing this course, students will be able to: • understand the fundamental concepts and principles of management, including the basic roles, skills and managerial functions; • understand the theoretical aspects and practice application of managerial process; • be familiar with interactions between the environment, technology, human resources, and organizations in order to achieve a high organizational performance; • be aware of the ethical dilemmas and social responsibilities faced by managers. 8. Conţinuturi 8.1 Curs

8.1	Course	Teaching methods	Observations (time and bibliography)		
1.	Key-issues of management. Introduction to Management and Organizations	Interactive course, exposure, explanations, heuristic conversation	4 hours Robbins, S.P., Coulter, M., Management, Pearson Education, eight edition, SUA, 2009; 2012		
2.	Organizational culture and Environment. Social Responsibility and Managerial ethics	Interactive course, exposure, explanations, heuristic conversation	4 hours Robbins, S.P., Coulter, M., Management, Pearson Education, eight edition, SUA, 2009; 2012		
3.	Foundations of Planning. Mission, Goals, Objectives and Strategies	Interactive course, exposure, explanations, heuristic conversation	4 hours Robbins, S.P., Coulter, M., Management, Pearson Education, eight edition, SUA, 2009; 2012		
4.	Managers as decision makers. The decision-making process	Interactive course, heuristic conversation, problem solving method	4 hours Robbins, S.P., Coulter, M., Management, Pearson Education, eight edition, SUA, 2009; 2012		
5.	Organizational structure and design	Interactive course, exposure, explanations, heuristic conversation	2 hours Robbins, S.P., Coulter, M., Management, Pearson Education, eight edition, SUA, 2009; 2012		
6.	Managing human resources	Interactive course, exposure, explanations, heuristic conversation	2 hours Robbins, S.P., Coulter, M., Management, Pearson Education, eight edition, SUA, 2009: 2012		
7.	Motivating employees	Interactive course, exposure, explanations, heuristic conversation	2 hours Robbins, S.P., Coulter, M., Management, Pearson Education, eight edition, SUA, 2009; 2012		
8.	Managers as leaders. Leadership process in organization	Interactive course, exposure, explanations, heuristic conversation	2 hours Robbins, S.P., Coulter, M., Management, Pearson Education, eight edition, SUA, 2009; 2012		
9.	Controlling	Interactive course, exposure, explanations, heuristic conversation	2 hours Robbins, S.P., Coulter, M., Management, Pearson Education, eight edition, SUA, 2009; 2012		

# Bibliografie

#### Compulsory reading:

Robbins, S.P., Coulter, M., Management, Pearson Education, eight edition, SUA, 2009, 2012; 13th Edition, 2016 (only if this edition will be provided online by the faculty)

#### Optional reading:

Jones, R.G., George, M.J., Contemporary Management, 3rd Editions, McGraw-Hill Irwin, 2003 Dessler, G., Management. Leading People and organizations in the 21st Century, Prentice Hall, 2004 Whetten, D.A., Cameron, K.S., Developing Management Skills, Pearson Education, SUA, eight edition (global edition), 2011

#### 8.2 Seminar / Laborator

8.2	Seminar / Laboratory	Teaching methods	Observations (time and bibliography)
1-10.	Read and prepare to discuss the case study indicated at the previous seminar.  Applications – Introduction to management.  Applications – Types of managers and managers' roles.  Case study – Organizational culture. Debate – Business ethics.  Case study – Mission, Goals, objectives, strategies.  Case study – Decision making process  Case study – Organizational structures. Applications –  Motivating through management.  Applications – Leadership.  Applications – Management control.	Interactive teaching methods, case study method	2 or 4 hours (case studies of the course book)
2	Homework (team project)		8 hours

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#### Compulsory reading:

Robbins, S.P., Coulter, M., Management, Pearson Education, eight edition, SUA, 2009; 13th Edition, 2016 (if this edition will be provided online by the faculty)

#### Optional reading:

Whetten, D.A., Cameron, K.S., Developing Management Skills, Pearson Education, SUA, eight edition (global edition), 2011

# 9. Coroborarea conținuturilor disciplinei cu așteptările reprezentanților comunității, asociațiilor profesionale și angajatori reprezentativi din domeniul aferent programului

On an annual basis, the course content is discussed with the representatives of the business environment, who hire or could hire graduates from this program, while students are required to provide feedback (on-line, anonymous) after each semester about the course structure, teaching methods, as well as strengths / weaknesses (after the final evaluation).

#### 10. Evaluare

Type of activity	10.1 Evaluation criteria	10.2 Evaluation methods	10.3 Allocation to the final grade (%)
<b>10.4</b> Course	Theoretical and applied knowledge	Exam	<b>60%</b> ( <b>20%</b> , -first exam (grid test), during the semester (Chapters 1, 2, 3) + <b>40%</b> final exam (grid test) (All 9 Chapters)
<b>10.5</b> Seminar/ Laboratory	Applied / practical knowledge	reading and discussing case studies; homework	<b>40%</b> Obtaining minimum 5 points (out of 10) at the seminar evaluation

## 10.6 Standard minim de performanţă

Obtaining minimum 5 points (out of 10) at the final exam; Obtaining minimum 5 points (out of 10) at the seminar evaluation

Data completării Titular curs Titular de seminar

25.09.2020

Prof.univ.dr. Daniela-Tatiana Agheorghiesei Drd. Iuliana Chițac

Data avizării în Departament

25.09.2020

Director de Departament

Prof.univ.dr Valentin Niţă